Minutes of Board Meeting

Nov. 18, 1920.

The Board of Regents met in the office of President H. H. Cherry, Thursday, November 18, 1920, there being present State Superintendent Geo. Colvin, Judge J. P. Haswell, Messrs. J. Whit Potter and R. E. Cooper, and Mrs. Jno. Gilmour, of Owensboro, the newly appointed member of the Board.

The Chairman called the meeting to order and the minutes of the previous meetings were read and adopted as corrected. President Cherry then made his report to the Board of Regents, and Superintendent Colvin requested that extra copies be made and sent to each member. He also suggested incorporating it in the minutes. It follows herewith:

Bowling Green, Ky., Nov. 18, 1920.

Messrs. Geo. Colvin, R. E. Cooper,
Jno. P. Haswell, Jr., Mrs. Jno. Gilmour,
and Mr. J. Whit Potter.

Members of Board of Regents,
Western Kentucky State Normal School,
Bowling Green, Ky.

Regents:

I most respectfully submit the following:

GENERAL STATEMENT. The Western Normal is enjoying the largest attendance it has ever had during the Fall Session. The attendance, however, has been limited by rooming and boarding conditions that exist. Many have not entered who were anxious to do so on account of this condition. It has been extremely hard to keep up the morale of the institution under the present trying circumstances. The temporary gymnasium was used for the first six weeks of the Fall Session for rooming purposes. About forty men and women were housed in this building until proper rooming accommodations could be arranged. The rooming and boarding congestion has grown worse in the city with each day. It is absolutely necessary for the institution to provide for its own boarding and rooming accommodations in order to have a firm assurance of permanency or efficiency in the handling of the boarding proposition. The school has been held together and the work pushed forward under the most trying difficulties. The general educational work of the institution, the quality of the student-body, and the work of the faculty, are most satisfactory and are worthy of the finest appreciation and respect of the State.

In line with the action of the Board at its meeting held on December 30, 1919, together with subsequent meetings, the executive committee reports as follows:

The Library has been enlarged by taking down a brick wall between the history room and the library and by installing a steel beam and throwing a part of the wide hall and the history room into the library department. The entire interior of the library has been given two flat coats of paint. The improvements made have greatly relieved the congestion in the Library and made it in every way more attractive.
The entire interior of Recitation Building has been given two flat coats of paint. It was also painted on the outside. This has relieved the dark and unsanitary condition that existed, and has improved the appearance of the building wonderfully, making it much more attractive and useful.

The rooms originally used by the State Board of Health have been made into agricultural and other science class rooms with laboratories. It required quite a good deal of work and material to execute this change, but the school has been greatly benefited and relieved of a class-room congestion by the addition of these rooms.

Cabell Hall has received two coats of paint on the exterior. Nothing will be done for the interior for the present.

Bailey Hall dining room was enlarged and remodeled early last January. From three to four hundred students secured their table board at this place during the past Spring and Summer. A large number are taking advantage of it at this time. The barracks dining room was opened at the beginning of the last Mid-Winter Term and was conducted as a Cafeteria during the past Spring and Summer, and it is at this time being successfully used in the same way. It was necessary early last January for the institution to take over the entire boarding problem and employ a manager to put it in operation and to conduct it. Mr. C. S. Brown was employed for this purpose, and he has done the work under great difficulties in a most satisfactory way. Much trouble has been experienced in securing qualified help and in meeting the financial demands, as well as in making it self-supporting. This has been especially difficult under the high prices that exist and have existed. Considerable expenditures were necessary in order to even inadequately equip the culinary department, but all this equipment can be used when the school moves to its central culinary department in the basement of the new building. I am glad to state that all of the expense connected with the culinary departments was met by receipts derived from board with the exception of about half of Mr. Brown's salary, and that we are now making it entirely self-supporting and hope in the future to make enough to pay off the small deficit of last year. The students were charged last year $3.00 per week at the Bailey Hall and $4.00 per week at the Barracks for table board. We are now charging $2.50 per week at the Bailey Hall, and $4.50 per week at the Barracks.

The Manual Training Department is being established as rapidly as possibly in one of the buildings of the barracks. The entire upper and lower floor of the building, next to the regular school plant, will be used for this purpose. Machinery has already been purchased and a part of it paid for and installed. Owing to the congested condition existing, we asked Prof. Smith, the new teacher of Manual Training, not to attempt serious work in the regular Department of Manual Training until after the opening of next term, and to give his time and attention to working out the physical problems of the Hill, the construction of the Village, the installation of the Manual Training equipment, and in doing other vital things that are of an emergency nature. He has been of great assistance. We are glad to state that we have secured one of the finest men in this country—a teacher who knows his subject, its purpose and its mission, and how to interpret it according to the needs of the people.

The temporary Gymnasium was constructed largely with student help. Some of this help when regularly employed in summer vacations and at oth-
er times, is paid for out of funds derived from the student fund. The same thing is true with the carpenters employed. This building has a splendid Gymnasium floor and will be a success except in very cold weather. We believe, however, it will be necessary to put wall board on the inside in order to make it usable during the winter. We have decided to install two large stoves in the Gymnasium and not attempt putting in a heating plant with baths and hot water as originally planned. This can be done later when we have more money than we have now. We hope the Board will examine this building with a view of having the wall board placed in it. Under the demands of the institution, as well as the newly enacted laws of the State, it is practically impossible to get along without the temporary Gymnasium. The funds used in the construction of the Gymnasium were largely derived from the assessment of an incidental fee upon the student. There is no other one thing in the institution that we believe the school needs more than Physical Education. In line with your action, Miss Josephine Cherry has been put in charge of the work and seems to be doing it in a very satisfactory way. The institution purchased the Gymnasium apparatus used by the Y.M.C.A. at Madisonville which closed on account of not having sufficient financial support. The institution paid $100.00 for the equipment which would have cost on the market two or three times the amount paid. It is imperative to secure other equipment in order to do the work of this department, but we are hoping to set apart small amounts from time to time from the student and current funds and in this way meet some of the imperative needs.

There are many books needed in the Library. Constant calls are made for books which we do not have, but, after going over this matter with the faculty and the librarian, we have decided to confine all purchases to current publications and to such books as are needed in the different departments for immediate reference. We are hoping it will not be long until we can make more liberal appropriations for the Library.

An arrangement was made within a mile of Bowling Green for the establishment of a Model Rural School to be used as a demonstration school for the Western Normal. A contract was made with the County Board of Education which agrees that the Normal School shall have the privilege of nominating the teachers employed in the Model Rural School and of taking over the supervision of the school. Miss Mary Watson Green was employed at a salary of $1,000.00 per year to take charge of the school. The County Board of Education pays $500.00 of this amount. Miss Green is in every way an expert in her work and is handling it in such a way as to be a real asset in the work of training teachers for rural service. A co-operative plan has been worked out by which the physical needs are met. Professors Burton and Crabb, who are working with Miss Green, make the following report showing the interest manifested by the student-teachers in the work of this school:

"A motor truck was purchased by the Western Normal to transport students to and from the Rural Demonstration School. During the brief session of the school, it carried 628 students. On these trips, every county in the Western District was represented. Warren sent out 51; Hart, 41; Hopkins, 36; Caldwell, 30. In addition to this, there were students from Lincoln, Shelby, Kenton, and Campbell counties, and from Virginia and Michigan."
The motor truck, which was purchased last January for the transportation of students to and from the Model Rural School, was used every day as a transfer truck from July first until the present time. The amount saved in the hauling of building material, etc., has more than paid for the entire cost of the truck. This sounds like an extravagant statement, but it is a conservative one, especially in view of the very high cost of every form of transportation in the city of Bowling Green.

P. F. Avery & Co., of Louisville, have donated quite a large amount of modern farm machinery for use on the farm. Their generous interest in this matter made it unnecessary for the Normal to make an expenditure for these implements that was contemplated at the time the matter was brought before the Board.

A splendid fence has been constructed around the farm and such subdivisions made as were necessary. Much rock has been excavated on the farm, and some of it has been sold to the county at an amount equal to the cost of excavating it. Some of the rock has been ground into lime and used as a fertilizer on the farm. Several acres of the farm that were not otherwise tillable have been made available for production as a result of the removal of the rock. Prof. Ford has done a splendid piece of work on the farm. He has also given much of his time to the physical development of the plant. His services have been invaluable.

We were forced to leave off the purchase of the library stacks, which were discussed at a former meeting of the Board, and to make wooden shelves and desks, on account of the finances of the institution. A considerable supply of bedsteads, stoves, mattresses, pillows, blankets, and other things, for rooming purposes have been purchased at wholesale prices. Several hundred army blankets have also been secured at nominal rates.

One of the buildings of the barracks has been made into rooms and is now, and has been since last January, full of students.

The Correspondence and Extension courses of study have been fully and successfully organized. This has been one of our most successful movements. There are now over two hundred students taking advantage of this work. Prof. W. M. Pearce, former President of Ogden College and a graduate of Yale, is at the head of the work. Mrs. Spears, a splendid stenographer, has been secured as secretary. A small tuition is assessed all students taking advantage of this department. We have already gone far enough to know that we are safe in saying that the revenue derived from tuition will easily meet the expenses of the Department. It is our plan to push this work in every possible way because it enables self-reliant students of limited means to secure an education that they would not otherwise secure, and enables them to finish a part of their courses of study while at home. I believe that the correspondence and extension work will have a tendency to prompt many young people to continue their work until they graduate in the Normal, or young people who would not otherwise do so.

A number of students, together with Profs. Craig, Page, and Yarbrough, spent the entire Summer vacation in cutting the dead cedar on the Hill and working it into the Senior House. The Senior House, when completed, prom-
ises to be one of the strongest and finest influences in the institution. The students have contributed a large amount of voluntary service in actual work. An alumni fund, which has been in process of development for a number of years, has been used in the development of this building. A small amount of the student fund has also been used for this purpose. The faculty, including the clerical force, just recently signed a joint note for $6000.00, and the same has been discounted at the bank in order to get funds to continue the work on the building. We are hoping to get the building pointed, the roof on, and the first floor in by Christmas. This can be done provided we can have about two weeks of good weather. After the building is pointed, the doors and windows have been put in, the roof is put on, the first floor is down, and the chimney is constructed, the building will be finished by the voluntary work of the student-body. It will possibly take a year to complete the construction of the building. There is some interest in the fact that the cedars were cut from the Hill, hewn and put up by the students, and most of the work has been done by the students, and most all of it has been paid for by contributions from the student-body.

The sale of the big building on College Street to the Bowling Green Business University has been completed and all of the steps necessary for the transfer of the property have been taken. Payment has been made and the notes issued as per agreement.

Following the instruction of the Board, architect Murphy entered into a contract with the Murphy Brothers of Bowling Green to excavate for the foundation of the building. This proved to be a much bigger and more expensive piece of work than was at first contemplated. The excavation cost $16333.86. This included not only the work of excavating for the foundation, but the hauling of the stone to the crusher, the crushing of the stone, and the hauling of much of it back to the Hill. In order to arrive at an accurate estimate of the cost of excavating, it would be necessary to count the value of the crushed stone, most of which has been used in the building itself. Mr. Brashear, the contractor, values the stone used in the building at $6655.50. If this stone had not been furnished by the State, the contract price for the building would have been much higher. We had 524 yards of unground rock left at the time of completing the excavating. We sold this to the Ennis Brothers without delivery for fifty cents per yard. It will be seen that in reality the excavating work did not cost but little over $9000.00. This amount will be considerably reduced when we estimate the value of the large amount of crushed stone left over which is being used by the school in building walks and roads and in making concrete foundations. Since going into the matter of excavating for the building and since hearing Mr. Bray, the supervising architect's opinion of the same, we are fully convinced that the Murphy Brothers did a splendid piece of work for possibly less than is usually charged for work of this nature. A copy of the contract made with the Murphy Brothers by Architect Murphy appears in the minutes of March 24th. We have made these statements because we think the Murphy Brothers deserve it and because in a former conversation before the Board I criticized their work -- possibly unjustly.

The Training School of the Western Normal was reorganized as per the instruction of the Board of Regents. The Training School is now under the absolute control of the State. The Training School was under the joint control of the City Board of Education and the Board of Regents of the Western Normal for many years. The change was perfected without even the ap-
The oil lease on the Normal School Property was sold to the Great Arch Oil Company at $150.00 per acre and one-fourth of the oil produced. A bonus amounting to $13650.00 has been paid into the treasury of the Western Normal by the Company for the lease. A well is now being drilled. They are now down to a depth of about three hundred feet. The sale of the oil lease is regarded as decidedly the best that has been made in Warren County. The lease has been presented to the Sinking Fund Commission and ratified by it. The lease provided that all oil produced be applied to the construction of buildings and other school improvements on Normal Heights. Under the terms of the lease, the Company will have to put down as many as three wells, even if all of them are dry holes.

We are greatly pleased with the work that is being done by Messrs. Brashear and Ghill, the contractors for the new building. They have pushed the work in every possible way with a view of completing the building at the earliest possible date. If we have two or three weeks of good weather they will be able to finish the roof of the building, the brick work, put in the windows, and connect the heating. With this accomplished, they will be able to prosecute the work without a minute's delay regardless of the weather.

Mr. Brashear believes he can have the building ready for use by the opening of the Mid-Winter Term, February 8th, provided the weather during the next two or three weeks will permit finishing the exterior. We think it would be a splendid idea to call Mr. Brashear in and express an appreciation for his earnest efforts and also express a most earnest desire and hope that the building will be ready for occupancy within the time named above. If the building is not finished, it will be necessary to give out public statements advising students not to come to Bowling Green to enter at the opening of the Mid-Winter Term. There is positively no way to accommodate the incoming students. In fact, but few rooms and beds are available at any price.

We also desire to express an appreciation for the very earnest, faithful and efficient work that has been done by Mr. Bray, the supervising architect. He has been on the job continuously. In addition to this work on the big building he has acted as architect for the Village, Senior House and other building efforts. No definite contract was made with Mr. Bray for this service. It was necessary to call on him. In fact, it was impossible to execute the work without him. We hope the Board will consider the matter of voting him an honorarium for his services. He has taken a real patriotic interest in the Camp and is responsible for the general plan adopted for the construction of the houses.
On Thursday and Friday, October 21st and 22nd the entire school ad-
journed and every student, including men, women, and children, as well as
the entire faculty, contributed two days' work to Normal Heights. A very
large amount of work was done. It would have cost the State fully $2000.00
to have employed men to do the work that was done during the two days. Mr.
Henry Wright, the landscape architect from St. Louis, spent the two days
and the following day on Normal Heights. The workers were organized into
squads with men in charge of each squad and Mr. Wright as general director
of all the squads. He became so enthusiastic over the spirit of the oc-
casion and the motives that prompted the effort that he contributed without
pay a full day's service. He has since prepared blueprints of the Hill
indicating the Camp, location of future houses, and other buildings on the
Hill. We are handing you herewith a copy of the blueprints.

We desire to call your attention to the Frisbie and Bailey Hall
property. We cannot have any doubt about the wisdom of disposing of the
property at the earliest possible date. After the new home is finished and the
activities of the institution are centralized on Normal Heights, it will be
very difficult to use the Frisbie and Bailey property to an advantage. In
fact, we doubt whether this property could be used successfully at all. The
individuals who were interested in purchasing this property at $30,000 have
recently purchased property in Beaver Dam. They had in mind the establish-
ment of a hotel. They are not now interested in the purchase of the property.
A number of other citizens, however, are looking at the property with
a view of purchasing it. We have been asking $40,000 for all of the property.
The property has two buildings with a frontage of 255 feet and a depth of
210 feet. We are inclined to believe that the property would bring more
now than it would in the future. If the new home is finished in time for
the opening of the Mid-Winter Term, February 8th, we could, if it the property is
sold, give possession at that time, provided it would hasten the sale of the
property and secure better terms.

The Board in its meeting on August 10th authorized the establishment
of a bookstore for the use of the institution. This was made necessary on
account of the book dealers in the city withdrawing from the sale of books and
account of the difficulty experienced by the students of the institution
in securing books while the dealers were in business. Mr. L. Y. Lancaster
has been secured to take charge of the bookstore. He has made a bond for
$3000.00. The bookstore is located in Recitation Hall. It is rather an
attractive institution. We trust the Board will visit it while here. The
institution loaned the bookstore $1740.00. It has paid all expenses and
made a profit of $500.00 since it opened on September 20th. At this rate
the profit on the bookstore will redeem the loan made by the institution by
the end of the present scholastic year. We have had no trouble whatever in
securing books since taking this item over. It has been the source of a
great convenience and much satisfaction to students and faculty.

The Village has too many parts and is too extensive for us to make a
detailed statement. We will talk about The Village rather than attempt a
detailed statement in this report. We give herewith a general statement:
THE COST OF THE VILLAGE TO DATE

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total amount expended</td>
<td>$16075.33</td>
</tr>
<tr>
<td>Material on hand unused</td>
<td>$2226.56</td>
</tr>
<tr>
<td>Houses sold to students</td>
<td>9080.00</td>
</tr>
<tr>
<td>Houses owned by the State</td>
<td>1000.00</td>
</tr>
<tr>
<td>Credit T. L. Herbert &amp; Sons</td>
<td>68.00</td>
</tr>
<tr>
<td></td>
<td><strong>$12376.56</strong></td>
</tr>
<tr>
<td>The amount the State is out</td>
<td><strong>$3698.77</strong></td>
</tr>
</tbody>
</table>

It is necessary to bear in mind that the State in reality has not been out anything, for all of the houses leased by the students become the property of the State at the expiration of four years. The permanent pipes, bath arrangements, electrical wiring, etc., are permanent improvements which the State would have been forced to have made anyway. We regard The Village as a tremendous success. The only fear we have is whether the people will be comfortable in The Village during extremely cold weather. We believe, however, that this can be worked out satisfactorily through the application of wall board to the interior walls. Most of the students are planning to put an inexpensive board inside their rooms. We feel that the State has made a real investment in the construction of The Village. The students have shown a noble spirit and have cooperated in every way possible. When the houses that are now under construction have been finished, The Village will accommodate from one hundred to one hundred and ten people. When the buildings that are now being erected are finished, The Village will have twenty-seven or twenty-eight houses.

We give below a statement showing the cost of building and sources of payment for the New Girls' Boarding Home:

**COST OF BUILDING.**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Murphy Bros., excavating and grading, Brashear &amp; Chilli, general work</td>
<td>16333.86</td>
</tr>
<tr>
<td>Marine Electrical Co., Electric wiring</td>
<td>178700.00</td>
</tr>
<tr>
<td>P. H. Meyer &amp; Co., heating apparatus</td>
<td>21826.00</td>
</tr>
<tr>
<td>P. H. Meyer and Co., additional waste pipe system</td>
<td>213.30</td>
</tr>
<tr>
<td>P. H. Meyer &amp; Co., plumbing and drains</td>
<td>7238.00</td>
</tr>
<tr>
<td>Jas. H. Beckler, testing cement</td>
<td>36.27</td>
</tr>
<tr>
<td>D. X. Murphy and Bro., architects approximately</td>
<td>10917.10</td>
</tr>
<tr>
<td>Sewer pipes, excavating for boiler house, etc.,</td>
<td>1504.76</td>
</tr>
<tr>
<td>Back filling paid Brashear and Cahill</td>
<td>1145.63</td>
</tr>
<tr>
<td>Steam line to Administration Building, Discounts approximately</td>
<td>366.36</td>
</tr>
<tr>
<td>Total</td>
<td><strong>$233407.08</strong></td>
</tr>
</tbody>
</table>
Equipment of the New School Building.

Possibly the largest proposition that will come before us today is the one concerning the equipment of the New Girls’ Boarding Home. We have been giving this matter some study, but it seems to be that the main thing we should do today is to interpret the proposition and arrive at some general conclusion as to what should be installed in each room, what should be done for the parlors and reception rooms, the kitchen, the dining room, the laundry, etc. It will take between $30,000 and $40,000 to properly equip the Girls' Boarding Home. Of course, the cost will depend upon the quality as well as the character of articles purchased. It seems to me, however, that it would be economy to start the building with sturdy equipment as would be in keeping with the building itself, the Hill, and the ideal, thought, and future of the institution.

I have also worked out a scale of room rents which I submit below. This, of course, is tentative. After going over the matter with a committee of women from the faculty, and others, and after studying it from an economic standpoint as well as from the financial standpoint of the ability of the student to pay, I am somewhat inclined to believe the following scale would be satisfactory, but I have not arrived at any final conclusion in the matter. Heat, light, beds, pillows, rugs, window-shades, chairs, tables, and other similar equipment, should be furnished by the institution. Sheets, pillow-slip, etc., should also be furnished. I believe the student can be prevailed on to furnish quilts, blankets, etc. Each student should keep his own room and such a spirit and policy inaugurated as would prompt the student in taking a real pride in having an attractive room. The school should launder the pillow-slip and sheets. In order to take care of the incoming student-body, it will be necessary to somewhat develop a loyal willingness on the part of the student to be inconvenienced a little in order to increase the number of students in the boarding home. I suggest the following:

2 students in a room—$10.00 each
3 " " " 8.00 "
4 " " " 6.50 "

Revised

There are ninety-two student-rooms. If each room averages $20.00 per month, the building will produce $1840.00 per month in room rents, and, on the basis of each room producing this amount for ten months in the year, the building would produce $18,400.00 per year. Of course, there would be many expenses connected with the handling of the building in the way of laundry, janitor, service, superintendent, etc., but it can be made a paying proposition and, if properly handled, would soon cancel much of the obligation that will be made in the future equipment.

The Barracks and the Bailey boarding home are now accommodating practically all of the students of the institution. A rate of $3.50 per week for table board is charged in Bailey home, and a rate of $4.50 per week is charged at the Barracks. The Cafeteria is in operation at the Barracks, and is quite successful. I am personally anxious to make the table board $4.50 per week in the new home, but I am inclined to believe, if it is possible, it should be held at $4.00 per week. Mr. Brown, the manager of this work, informs me that if it was $4.50 per week, he would be able to make enough in a little while to pay for all of the equipment in the dining room and kitchen. It will take $7,000.00 or $8,000.00 to
Sources of Payment

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Special appropriation.</td>
<td>$150000.00</td>
</tr>
<tr>
<td>Sale of lots (It is estimated that this amount will be left after the final settlement with Speed and Parker is made)</td>
<td>15000.00</td>
</tr>
<tr>
<td>Mrs. Jenkins</td>
<td>420.00</td>
</tr>
<tr>
<td>Great Arch.Oil Company</td>
<td>13650.00</td>
</tr>
<tr>
<td>Bowling Green Business University, Rock sold to Ennis &amp; Davis</td>
<td>35000.00</td>
</tr>
<tr>
<td>Credit on change of character of plastering</td>
<td>260.00</td>
</tr>
<tr>
<td>Total</td>
<td>$210590.00</td>
</tr>
<tr>
<td>Amount to be provided for</td>
<td>16817.08</td>
</tr>
</tbody>
</table>

Prospective assets.

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lots unsold, approximately</td>
<td>$12000.00</td>
</tr>
<tr>
<td>Refund from money paid on bonded indebtedness</td>
<td>30000.00</td>
</tr>
<tr>
<td>Sale of Friebie and Bailey property,</td>
<td>40000.00</td>
</tr>
<tr>
<td>Bingham inheritance tax, approximately,</td>
<td>35000.00</td>
</tr>
<tr>
<td>1000 barrels of oil per day for 300 days</td>
<td>1200000.00</td>
</tr>
<tr>
<td>Total</td>
<td>$1,317,000.00</td>
</tr>
</tbody>
</table>

The farm is in much better shape than it has been since the Normal School was organized. Mr. Ford is making it productive and very much more attractive. It has already become a self-reliant institution and will make money in the future. You will call to mind that you authorized the purchase of twelve blooded Holsteins, but we have been unable up to this time to put your instruction into execution. The dairy barn, however, has been finished and general preparation made for the beginning of this work. The little chapter house between the barracks and the Recitation Hall will be made into a creamery. Mr. Brown, who has charge of the table boarding, and Mr. Ford, who has charge of the farm dairy, have worked out a cooperative plan between the Dairy and the Dining Hall that will make the Dairy a profitable institution. The only expenditure necessary to put the Dairy into operation will be a temporary loan of money for the purchase of the Holsteins. I am hoping this can be done and that it can be done immediately, for we see in the movement a real financial proposition as well as one that will aid us in solving the boarding problem.
properly equip the dining room and kitchen, and, if the bakery is established, it would take about $2,600.00 additional.

Recommendation.

We suggest that we study the specifications of the bill of material and arrive at some general conclusion as to what character of equipment will be used and to what extent we will make purchases at this time for all of the different culinary departments. We think a day should be appointed not later than two weeks from now at which time an executive committee, appointed by the Board would, under competition, select such material as is needed for the hall. I do not think it would do to delay it longer than this, for it seems at this time that the building can be turned over to the school for use by the first of February. This can be accomplished provided we have at least ten more days of good weather, thereby giving the contractors time to inclose the building. Weather will not delay the work for a minute after the building is inclosed. Mr. Brashear assures me that the building will be completed by the first of February, provided we have a few more days of good weather. The Mid-Winter Term opens on February 5th. If we can get the building completed by this time, we will be able to take care of the big opening on this date.

In case the building can be completed by February 1st, it is our plan to close the Cafeteria at the barracks and centralize the boarding at the Bailey Hall until the whole culinary work can be moved to the Hill. This will enable us to begin the moving of the material from the barracks by the first and the development of the kitchen and dining room.

In addition to the above, it will enable us to remodel the dining room of the barracks and turn it into a rooming apartment, thereby making accommodations for more than twenty-four students. This little building can be made, for a small sum of money, very attractive and the work done easily between the dates of Christmas and the first of February.

Miscellaneous

The balance due Speed-Parker & Co., that is in litigation.

The $34,000 in the Court of Appeals.

The permanent houses that are being built.

The gymnasium.

Equipment of Gymnasium.

Puts in Camp to rain building, clearing up the debris at the back of the new building when the building is finished.

Garages.

Sale of Frisbie Hall and Bailey Hall.

Note of agreement with the people who live in the Village.

The drawing of the contract by which the lease of the little houses were made for four years.

Purchase of coal.

Most respectfully yours,

H. H. Cherry, President,

Western Kentucky State Normal School, Bowling Green.

At this point in the meeting the State Superintendent suggested that
the oath of office be administered to Mrs. Jno. Gilmour who was appointed to fill the vacancy in the Board of Regents created by the resignation of Mr. John A. Dean. The oath was administered by Miss Florence Schneider, Registrar and Notary Public, assisted by State Superintendent Colvin.

The plan and scope of "The Village" was discussed, and the State Superintendent was very enthusiastic in his commendation and compliments for the idea as originated and developed by President Cherry.

Upon the suggestion of Superintendent Colvin, Regent Haswell moved, with a second by Regent Cooper, that Regent Potter and President Cherry be authorized to make the sale of Frisbie Hall and Bailey Hall for the minimum price of $40,000.00 or as near this amount as possible. The matter of whether the prospective sale should be advertised was left to the discretion of the committee.

Representatives from various furniture and dry goods houses who were on hand were then invited to appear before the Board and make their respective bids.

Representatives of the Murphy Bed Company explained the operation and demonstrated the use of the In-a-Door-Bed. Representatives of the Holmes Bed Company also presented their proposition. After this the Board adjourned for lunch at the School of Domestic Science with the expectation of reassembling at 1:30 o'clock.

Upon reassembling the bid of the Murphy Bed Company was discussed and objection made to the reading of the contract to the effect that the purchases be delivered F.O.B. factory. After much discussion, Regent Potter moved that the Board accept the proposition to furnish one hundred and eighty beds at fifty dollars each, installed under their supervision. It was seconded by Regent Cooper and passed.

A committee consisting of Judge Haswell, Mrs. Jno. Gilmour, Miss Elizabeth Woods, Dr. H. H. Cherry, Mr. Murphy, and Mr. C. S. Brown, was appointed to investigate and to make recommendations at the next Board meeting, of suitable equipment for the new Dormitory.

Upon motion of Regent Cooper, seconded by Judge Haswell, duly passed, the President was authorized to make the purchase of the folding cot and the necessary equipment for it, making the necessary promissory notes.

The rates for board and room in the new dormitory were discussed, and the Board agreed upon making them as low as consistent with economy and cost of operation, the prices to be graduated according to the desirability of the rooms and the number of students occupying them, this to be worked out by President Cherry.

The meeting then adjourned to visit the "Village", to study its needs and what has been accomplished, with the expectation of having dinner at Cabell Hall and reassembling at seven o'clock in the evening.
Messrs. Murphy, Brashear, and Bray, Architect, Contractor, and Supervising Architect, respectively, having been invited to come before the Board made statements relative to the progress of the work on the new dormitory and the outlook for its completion. They stated that they felt reasonably sure that the building could be turned over to the Board by the first of February, 1921. Mr. Murphy agreed to supply the Contractor with certain plasterers, including Mr. Bannon and his assistants, in order to push the work. In this connection Architect Murphy cautioned President Cherry, and the Board about the danger of occupying the building before the plastering was thoroughly dry.

Regent Potter was requested to speak to the Attorney General, Hon. Charles I. Dawson, or his Assistant, Mr. Earl Fowler, concerning the suit of Speed-Parker Co.

Upon motion of Regent Cooper with second from Regent Potter, it was resolved that upon consultation with the Attorney General, if he gave it as his judgment that the purchase price of the lots sold to Mr. Jackson of Morgantown, and Mr. Sledge of Scottsville, Kentucky, could be collected in no other way, he bring suit.

Regent Haswell was authorized to draft a resolution relative to the bonded indebtedness of $300,000.00.

President Cherry reported that the old ruin of a rock house was being transformed into an eight-room house with all modern conveniences at a cost of about $2,500.00. This can be rented for at least $100.00 a month.

The meeting then adjourned.

[Signature]
Secretary

[Signature]
Chairman